

News Release

FOR: EMCOR GROUP, INC.

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EMCOR GROUP, INC. REPORTS SECOND QUARTER 2018 RESULTS

Record Second Quarter Revenues of \$1.95 Billion, 3.1% Increase Year-over-Year Record Second Quarter Diluted EPS from Cont. Operations of \$1.21, 27.4% Increase Year-over-Year Increases Full-Year Revenue Guidance and Diluted EPS Guidance Range -

NORWALK, CONNECTICUT, July 26, 2018 - EMCOR Group, Inc. (NYSE: EME) today reported results for the second quarter ended June 30, 2018.

For the second quarter of 2018, net income from continuing operations attributable to EMCOR was \$71.0 million, or \$1.21 per diluted share, compared to \$56.8 million, or \$0.95 per diluted share, for the second quarter of 2017. Excluding the impairment charge detailed below, non-GAAP net income from continuing operations attributable to EMCOR was \$71.9 million, or \$1.23 per diluted share, for the second quarter of 2018. Revenues for the second quarter of 2018 totaled \$1.95 billion, an increase of 3.1%, compared to \$1.90 billion for the second quarter 2017.

Operating income for the second quarter of 2018 was \$99.7 million, or 5.1% of revenues, compared to \$92.4 million, or 4.9% of revenues, in the prior year period. Included in operating income for the second quarter of 2018 was an impairment charge of \$0.9 million. Excluding this impairment charge, non-GAAP operating income for the second quarter of 2018 was \$100.6 million, or 5.1% of revenues.

Please see the attached tables for a reconciliation of non-GAAP operating income, non-GAAP net income from continuing operations and non-GAAP diluted earnings per share from continuing operations to the comparable GAAP figures.

Selling, general and administrative expenses for the second quarter of 2018 totaled \$189.9 million, or 9.7% of revenues, compared to \$181.7 million, or 9.6% of revenues, in the year ago period.

The Company's income tax rate in the second quarter of 2018 was 27.2%, compared to an income tax rate of 36.8% in the year ago period.



EMCOR Reports Second Quarter Results

On January 1, 2018, EMCOR adopted the Financial Accounting Standards Board's new revenue recognition standard, which requires the disclosure of remaining unsatisfied performance obligations ("Remaining Performance Obligations"). Prior to the adoption of the new standard and the related disclosure of Remaining Performance Obligations, the Company had reported backlog on a quarterly basis. As backlog is not a term recognized under the United States generally accepted accounting principles, the Company has eliminated backlog from its reporting starting in the second quarter of 2018. For a detailed discussion regarding the primary difference between Remaining Performance Obligations and historical backlog, please refer to Note 3 in the Company's Notes to Condensed Consolidated Financial Statements and Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations within the Company's Form 10-Q for the quarterly period ended March 31, 2018.

Remaining Performance Obligations as of June 30, 2018 were \$3.67 billion, compared to \$3.60 billion at March 31, 2018. Domestic Remaining Performance Obligations increased \$98.0 million from the first quarter of 2018, while Remaining Performance Obligations in the U.K. Building Services segment fell \$28.6 million.

Tony Guzzi, Chairman, President and Chief Executive Officer of EMCOR, commented, "The Company delivered record second quarter revenue and record quarterly diluted earnings per share, building upon the strong momentum that we saw during the start of the year. This was driven by continued strength in our U.S. Construction and Building Services segments, as well as excellent performance in our U.K. Building Services segment. Consistent project execution across our business drove an 8% increase in operating income year-over-year and solid operating margin expansion to 5.1% of revenues. We are very pleased with these results, and continue to see strong project opportunities across geographies and end markets."

Mr. Guzzi added, "Our U.S. Construction segments continued to perform exceptionally, with combined revenue and operating income growth of 2.4% and 9.8%, respectively. Our U.S. Electrical Construction segment revenue increased 6.7% year-over-year driven by solid execution on our diverse mix of projects. We are pleased with the performance in our U.S. Mechanical Construction segment, which grew operating income 8.5% year-over-year, despite a difficult comparison to the year ago period, due to the benefit of certain cost recoveries from a project completed in 2016. Our U.S. Building Services segment continued to deliver solid results, with double-digit operating income growth driven by strong performance in our government and energy services businesses. Results in our U.S. Industrial Services segment reflected expected weakness due to typical seasonality, further impacted by the continued residual effects from Hurricane Harvey. However, we believe that we have largely surpassed the headwinds in this segment, and expect improved performance in the second half of 2018 with the resumption of normal demand and increased project activity in our shop business. Finally, our U.K. Building Services segment had another outstanding quarter, with revenue growth of over 33% year-over-year, as we continue to execute specialty project work and expand our business with new contract awards."



EMCOR Reports Second Quarter Results

Revenues for the first six months of 2018 totaled \$3.85 billion, an increase of 1.8% compared to \$3.79 billion for the first six months of 2017. Net income from continuing operations attributable to EMCOR for the first six months of 2018 was \$126.7 million, or \$2.15 per diluted share, compared to \$109.9 million, or \$1.84 per diluted share, for the first six months of 2017. Excluding the impairment charge recorded in the second quarter of 2018, non-GAAP net income from continuing operations attributable to EMCOR for the first six months of 2018 was \$127.6 million, or \$2.17 per diluted share.

Operating income for the first six months of 2018 was \$177.7 million, or 4.6% of revenues, compared to \$174.8 million, or 4.6% of revenues, for the first six months of 2017. Included in operating income for the first six months of 2018 was a \$0.9 million impairment charge. Excluding this charge, non-GAAP operating income for the first six months of 2018 was \$178.6 million, or 4.6% of revenues. SG&A totaled \$380.9 million, or 9.9% of revenues, for the first six months of 2018 compared to \$365.1 million, or 9.6% of revenues, for the first six months of 2017.

Please see the attached tables for a reconciliation of non-GAAP operating income, non-GAAP net income from continuing operations and non-GAAP diluted earnings per share from continuing operations to the comparable GAAP figures.

Based on favorable project mix and market conditions, EMCOR is raising its full year 2018 revenue guidance to approximately \$7.8 billion, an increase from the prior range of \$7.6 billion to \$7.7 billion. The Company now expects its full year 2018 diluted earnings per share from continuing operations to be in the range of \$4.40 to \$4.80, an increase from the prior range of \$4.10 to \$4.70.

Mr. Guzzi concluded, "We are encouraged by our performance thus far in 2018, and are well positioned for continued growth in the second half of the year. As a result, we are raising our guidance for both revenue and diluted earnings per share for the full year. Our updated guidance reflects our better than expected results in the first half of the year, continued excellent operational execution, and a strong, diverse pipeline of project work. As we look ahead, our healthy balance sheet will continue to allow us to pursue strategic acquisition opportunities that enhance our geographic reach and the breadth of our services, while returning capital to our shareholders through additional share repurchases and dividends."

EMCOR Group, Inc. is a Fortune 500 leader in mechanical and electrical construction services, industrial and energy infrastructure and building services. This press release and other press releases may be viewed at the Company's website at <u>www.emcorgroup.com</u>.

EMCOR Group's second quarter conference call will be available live via internet broadcast today, Thursday, July 26, at 10:30 AM Eastern Daylight Time. The live call may be accessed through the Company's website at www.emcorgroup.com.



EMCOR Reports Second Quarter Results

Forward Looking Statements:

This release contains certain forward-looking statements within the meaning of the Private Securities Reform Act of 1995. Any such comments speak only as of this date and EMCOR assumes no obligation to update any such forward-looking statements. These forward-looking statements may include statements regarding anticipated future operating and financial performance, the nature and impact of our backlog, our ability to pursue acquisitions, our ability to return capital to shareholders, market opportunities, and market growth. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. Accordingly these statements are no guarantee of future performance. Such risk and uncertainties include, but are not limited to, adverse effects of general economic conditions, changes in the political environment, changes in the specific markets for EMCOR's services, adverse business conditions, availability of adequate levels of surety bonding, increased competition, unfavorable labor productivity and mix of business. Certain of the risk factors associated with EMCOR's business are also discussed in Part I, Item 1A "Risk Factors," of the Company's 2017 Form 10-K and in other reports filed from time to time with the Securities and Exchange Commission and available at www.sec.gov and www.emcorgroup.com. Such risk factors should be taken into account in evaluating any forward-looking statements.

Non-GAAP Measures:

This release also includes certain financial measures that were not prepared in accordance with U.S. generally accepted accounting principles (GAAP). The Company uses these non-GAAP measures as key performance indicators for the purpose of evaluating performance internally. We also believe that these non-GAAP measures provide investors with useful information with respect to our historical operations. Any non-GAAP financial measures presented are not, and should not be viewed as, substitutes for financial measures required by GAAP, have no standardized meaning prescribed by GAAP and may not be comparable to the calculation of similar measures of other companies.



EMCOR GROUP, INC. FINANCIAL HIGHLIGHTS

(In thousands, except share and per share information)

(Unaudited)

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

	For the three months ended June 30,			For the six months ended June 30,			
		2018		2017	2018		2017
Revenues	\$	1,953,886	\$	1,895,937	\$ 3,854,274	\$	3,787,669
Cost of sales		1,663,042		1,621,436	3,294,311		3,246,828
Gross profit		290,844		274,501	559,963		540,841
Selling, general and administrative expenses		189,907		181,745	380,932		365,132
Restructuring expenses		374		343	464		908
Impairment loss on identifiable intangible assets		907		_	907		_
Operating income		99,656		92,413	177,660		174,801
Net periodic pension (cost) income		717		408	1,454		794
Interest expense		(3,457)		(3,069)	(6,453)		(6,140)
Interest income		634		73	1,178		330
Income from continuing operations before income taxes		97,550		89,825	173,839		169,785
Income tax provision		26,529		33,019	47,162		59,865
Income from continuing operations		71,021		56,806	126,677		109,920
Loss from discontinued operation, net of income taxes		(205)		(18)	(487)		(522)
Net income including noncontrolling interests		70,816		56,788	126,190		109,398
Less: Net income attributable to noncontrolling interests		_		(30)	—		_
Net income attributable to EMCOR Group, Inc.	\$	70,816	\$	56,758	\$ 126,190	\$	109,398
Basic earnings (loss) per common share:							
From continuing operations	\$	1.22	\$	0.96	\$ 2.16	\$	1.85
From discontinued operation	\$	(0.00)	\$	(0.00)	\$ (0.01)	\$	(0.01)
Diluted earnings (loss) per common share:							
From continuing operations	\$	1.21	\$	0.95	\$ 2.15	\$	1.84
From discontinued operation	\$	(0.00)	\$	(0.00)	\$ (0.01)	\$	(0.01)
Amounts attributable to EMCOR Group, Inc. common stockholders:							
Net income from continuing operations attributable to EMCOR Group, Inc.	\$	71,021	\$	56,776	\$ 126,677	\$	109,920
Loss from discontinued operation, net of income taxes		(205)		(18)	(487)		(522)
Net income attributable to EMCOR Group, Inc.	\$	70,816	\$	56,758	\$ 126,190	\$	109,398
Weighted average shares of common stock outstanding:							
Basic		58,332,934		59,290,420	58,531,150		59,527,863
Diluted		58,670,595		59,639,061	58,862,505		59,873,416
Dividends declared per common share	<u>\$</u>	0.08	\$	0.08	\$ 0.16	\$	0.16



EMCOR GROUP, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

	June 30, 2018 (Unaudited)		D	ecember 31, 2017
ASSETS				
Current assets:				
Cash and cash equivalents	\$	306,624	\$	467,430
Accounts receivable, net		1,635,289		1,607,922
Contract assets		156,134		122,621
Inventories		43,665		42,724
Prepaid expenses and other		48,511		43,812
Total current assets		2,190,223		2,284,509
Investments, notes and other long-term receivables		4,180		2,309
Property, plant & equipment, net		124,993		127,156
Goodwill		978,303		964,893
Identifiable intangible assets, net		481,577		495,036
Other assets		90,125		92,001
Total assets	\$	3,869,401	\$	3,965,904
LIABILITIES AND EQUITY				
Current liabilities:				
Current maturities of long-term debt and capital lease obligations	\$	15,625	\$	15,364
Accounts payable		505,379		567,840
Contract liabilities		551,614		524,156
Accrued payroll and benefits		282,159		322,865
Other accrued expenses and liabilities		150,153		220,727
Total current liabilities		1,504,930		1,650,952
Borrowings under revolving credit facility		25,000		25,000
Long-term debt and capital lease obligations		262,492		269,786
Other long-term obligations		341,846		346,049
Total liabilities		2,134,268		2,291,787
Equity:				
Total EMCOR Group, Inc. stockholders' equity		1,734,283		1,673,267
Noncontrolling interests		850		850
Total equity		1,735,133		1,674,117
Total liabilities and equity	\$	3,869,401	\$	3,965,904



EMCOR GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Six Months Ended June 30, 2018 and 2017

(In thousands) (Unaudited)

	2018	2017
Cash flows - operating activities:		
Net income including noncontrolling interests	\$ 126,190 \$	109,398
Adjustments to reconcile net income to net cash (used in) provided by operating activities:		
Depreciation and amortization	19,233	20,354
Amortization of identifiable intangible assets	21,352	24,257
Provision for doubtful accounts	7	2,543
Deferred income taxes	4,855	(6,410)
Excess tax benefits from share-based compensation	(1,065)	(1,554)
Equity income from unconsolidated entities	(290)	(758)
Non-cash expense for impairment of identifiable intangible assets	907	_
Distributions from unconsolidated entities	1,847	1,829
Other reconciling items	6,531	2,208
Changes in operating assets and liabilities, excluding the effect of businesses acquired	(212,217)	(49,204)
Net cash (used in) provided by operating activities	 (32,650)	102,663
Cash flows - investing activities:	 	
Payments for acquisitions of businesses, net of cash acquired	(25,207)	(82,724)
Proceeds from sale of property, plant and equipment	605	1,629
Purchase of property, plant and equipment	(15,914)	(17,668)
Investments in and advances to unconsolidated entities	(3,484)	_
Distributions from unconsolidated entities	83	_
Net cash used in investing activities	 (43,917)	(98,763)
Cash flows - financing activities:	 <u> </u>	
Repayments of long-term debt and debt issuance costs	(7,634)	(7,601)
Repayments of capital lease obligations	(696)	(716)
Dividends paid to stockholders	(9,381)	(9,531)
Repurchase of common stock	(60,508)	(65,775)
Taxes paid related to net share settlements of equity awards	(3,745)	(2,637)
Issuance of common stock under employee stock purchase plan	2,758	2,191
Payments for contingent consideration arrangements	(3,298)	(1,017)
Net cash used in financing activities	(82,504)	(85,086)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	 (1,121)	1,739
Decrease in cash, cash equivalents and restricted cash	(160,192)	(79,447)
Cash, cash equivalents and restricted cash at beginning of year	469,388	466,660
Cash, cash equivalents and restricted cash at end of period	\$ 309,196 \$	387,213



EMCOR GROUP, INC. SEGMENT INFORMATION (In thousands) (Unaudited)

	F	For the three months e June 30,				
		2018	2017			
Revenues from unrelated entities:						
United States electrical construction and facilities services	\$	479,542	\$ 449,222			
United States mechanical construction and facilities services		740,657	741,817			
United States building services		461,033	438,264			
United States industrial services		167,147	187,476			
Total United States operations		1,848,379	1,816,779			
United Kingdom building services		105,507	79,158			
Total worldwide operations	\$	1,953,886	\$ 1,895,937			

	For the six months ende June 30,				
		2018	2017		
Revenues from unrelated entities:					
United States electrical construction and facilities services	\$	934,294 \$	892,238		
United States mechanical construction and facilities services		1,439,504	1,412,946		
United States building services		915,785	878,294		
United States industrial services		352,294	446,015		
Total United States operations		3,641,877	3,629,493		
United Kingdom building services		212,397	158,176		
Total worldwide operations	\$	3,854,274 \$	3,787,669		



EMCOR GROUP, INC. SEGMENT INFORMATION (In thousands) (Unaudited)

	F	iths ended	
		2018	2017
Operating income (loss):			
United States electrical construction and facilities services	\$	35,985 \$	32,118
United States mechanical construction and facilities services		57,583	53,073
United States building services		22,430	20,237
United States industrial services		1,068	4,373
Total United States operations		117,066	109,801
United Kingdom building services		4,601	3,018
Corporate administration		(20,730)	(20,063)
Restructuring expenses		(374)	(343)
Impairment loss on identifiable intangible assets		(907)	
Total worldwide operations		99,656	92,413
Other corporate items:			
Net periodic pension (cost) income		717	408
Interest expense		(3,457)	(3,069)
Interest income		634	73
Income from continuing operations before income taxes	\$	97,550 \$	89,825

	For the six months June 30,			
	 2018	2017		
Operating income (loss):				
United States electrical construction and facilities services	\$ 71,836 \$	63,152		
United States mechanical construction and facilities services	97,175	93,525		
United States building services	39,507	34,502		
United States industrial services	4,537	21,417		
Total United States operations	 213,055	212,596		
United Kingdom building services	8,371	4,236		
Corporate administration	(42,395)	(41,123)		
Restructuring expenses	(464)	(908)		
Impairment loss on identifiable intangible assets	(907)			
Total worldwide operations	 177,660	174,801		
Other corporate items:				
Net periodic pension (cost) income	1,454	794		
Interest expense	(6,453)	(6,140)		
Interest income	1,178	330		
Income from continuing operations before income taxes	\$ 173,839 \$	169,785		



EMCOR GROUP, INC. RECONCILIATION OF 2018 AND 2017 OPERATING INCOME

(In thousands) (Unaudited)

In our press release, we provide actual 2018 and 2017 second quarter June 30, 2018 and 2017 operating income. The following table provides a reconciliation between 2018 and 2017 operating income based on non-GAAP measures to the most directly comparable GAAP measures.

	For the three months ended June 30,				For the six months ended June 30,			
	_	2018		2017		2018		2017
GAAP operating income	\$	99,656	\$	92,413	\$	177,660	\$	174,801
Impairment loss on identifiable intangible assets		907		_		907		_
Non-GAAP operating income, excluding impairment loss on identifiable intangible assets	\$	100,563	\$	92,413	\$	178,567	\$	174,801



EMCOR GROUP, INC. **RECONCILIATION OF 2018 AND 2017 NET INCOME**

(In thousands) (Unaudited)

In our press release, we provide actual 2018 and 2017 second guarter June 30, 2018 and 2017 net income from continuing operations attributable to EMCOR Group, Inc. The following table provides a reconciliation between 2018 and 2017 net income from continuing operations attributable to EMCOR Group, Inc. based on non-GAAP measures to the most directly comparable GAAP measures.

	For the three months ended June 30,			For the six months ender June 30,			
		2018		2017	2018		2017
GAAP net income from continuing operations attributable to EMCOR Group, Inc. ⁽¹⁾	\$	71,021	\$	56,776	\$ 126,677	\$	109,920
Impairment loss on identifiable intangible assets (2)		907		_	907		_
Non-GAAP net income from continuing operations attributable to EMCOR Group, Inc., excluding impairment loss on identifiable intangible assets	\$	71,928	\$	56,776	\$ 127,584	\$	109,920

(1) Amount is income from continuing operations less net income attributable to noncontrolling interest.

(2) Amount excludes de minimus income tax benefit.



EMCOR GROUP, INC. RECONCILIATION OF 2018 AND 2017 DILUTED EARNINGS PER SHARE FIGURES (Unaudited)

In our press release, we provide actual 2018 and 2017 second quarter June 30, 2018 and 2017 diluted earnings per common share from continuing operations. The following table provides a reconciliation between 2018 and 2017 diluted earnings per common share based on non-GAAP measures to the most directly comparable GAAP measures.

	For the three months ended June 30,				For the six months ended June 30,			
		2018		2017		2018		2017
GAAP diluted earnings per common share from continuing operations	\$	1.21	\$	0.95	\$	2.15	\$	1.84
Impairment loss on identifiable intangible assets (1)		0.02		_		0.02		_
Non-GAAP diluted earnings per common share from continuing operations, excluding impairment loss on identifiable intangible assets	\$	1.23	\$	0.95	\$	2.17	\$	1.84

(1) Amount excludes de minimus income tax benefit.

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