

**News Release** 

FOR: EMCOR GROUP, INC.

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## EMCOR GROUP, INC. REPORTS SECOND QUARTER RESULTS

# Record Quarterly Revenues of \$1.93 Billion, 17.0% Increase Year-over-Year Record Quarterly Diluted EPS from Continuing Operations of \$0.92 Total Backlog of \$3.81 Billion; 5.1% Increase Year-over-Year Increases 2016 Revenue Guidance and Diluted EPS Guidance Range -

NORWALK, CONNECTICUT, July 28, 2016 - EMCOR Group, Inc. (NYSE: EME) today reported results for the second quarter ended June 30, 2016.

For the second quarter of 2016, net income from continuing operations attributable to EMCOR was \$56.5 million, or \$0.92 per diluted share, compared to \$47.0 million, or \$0.74 per diluted share, in the second quarter of 2015. Included in net income from continuing operations attributable to EMCOR for the second quarter of 2016 were transaction expenses of \$1.7 million after tax, or \$0.03 per diluted share, related to the acquisition of Ardent Services, L.L.C. and Rabalais Constructors, LLC (collectively, "Ardent"), which was completed on April 15, 2016. Excluding these transaction expenses, non-GAAP net income from continuing operations attributable to EMCOR in the second quarter of 2016 was \$58.1 million, or \$0.95 per diluted share. Revenues for the second quarter of 2016 were \$1.93 billion, an increase of 17.0% compared to revenues of \$1.65 billion for the second quarter of 2015.

Operating income for the second quarter of 2016 was \$92.3 million, or 4.8% of revenues, compared to operating income of \$77.7 million, or 4.7% of revenues, for the second quarter of 2015. Included in operating income for the second quarter of 2016 were pre-tax transaction expenses of \$2.8 million related to the Ardent acquisition. Excluding these expenses, non-GAAP operating income for the second quarter of 2016 was \$95.0 million, or 4.9% of revenues.

Selling, general and administrative expenses for the second quarter of 2016 were \$181.8 million, or 9.4% of revenues, compared to \$161.4 million, or 9.8% of revenues, in the year ago period.



### **EMCOR Reports Second Quarter Results**

The Company's income tax rate in the second quarter of 2016 was 36.8%, compared to an income tax rate of 38.0% in the year ago period.

Backlog as of June 30, 2016 was \$3.81 billion, a 5.1% increase compared to backlog of \$3.62 billion at the end of the second quarter of 2015. Domestic backlog grew \$201.7 million year-over-year, while backlog in the UK Building Services segment decreased \$16.7 million year-over-year primarily driven by the negative impact of foreign currency translation. Year-over-year growth in backlog in the U.S. Mechanical Construction and U.S. Building Services segments more than offset declines in the U.S. Industrial Services and U.S. Electrical Construction segments. From an end market perspective, backlog growth in the commercial, industrial, water and wastewater and hospitality markets was partially offset by declines in the healthcare, institutional and transportation sectors.

Tony Guzzi, President and Chief Executive Officer of EMCOR, commented, "The second quarter was a record second quarter for revenues, operating income and diluted earnings per share from continuing operations, building upon an already strong start in 2016. Organic revenue growth was over 12%, when compared to the second quarter of 2015, with increases across all domestic segments, further bolstered by our recent acquisitions. Solid revenue growth combined with strong execution drove a 22.3% increase in proforma operating income and a greater than seven fold increase in operating cash flow year-over-year. Additionally, despite significant revenue growth, backlog increased by 5.1% compared to June 30, 2015, and we maintained a book to bill of almost 1.0 for the quarter."

Mr. Guzzi added, "Our U.S. Industrial Services segment exhibited exceptional performance with 48% organic revenue growth, nearly doubling the segment's strong operating income from the comparable year ago period. Our performance was driven by strength in our field-based specialty services work, including large project activity, which offset continued weakness in our new build heat exchanger business. Our U.S. Mechanical Construction segment continued positive momentum, delivering double-digit organic revenue and operating income growth for the third consecutive quarter compared to the year ago period. Revenues in our U.S. Electrical Construction segment were also strong with high-single-digit organic revenue growth and solid contributions from the Ardent acquisition. However, operating income for the segment was negatively impacted by a significant write-down on a transportation project. Our U.S. Building Services segment performed well on the top line and delivered operating margins of 4.0%. Lastly, our UK business delivered another good quarter with strong revenue and mid-teen growth in operating income despite the impact of continued foreign exchange headwinds."



#### **EMCOR Reports Second Quarter Results**

Mr. Guzzi concluded, "We are pleased by our performance in the first half of the year and are encouraged by our prospects for continued growth in 2016 and beyond. The second quarter marks the fourth consecutive quarter that we have grown our backlog year-over-year while delivering robust revenue growth. For the second time this year, we are raising our full year 2016 guidance for revenue and diluted earnings per share from continuing operations, excluding transaction expenses related to the Ardent acquisition, to reflect better than expected performance in our domestic construction and industrial services segments. Notwithstanding having completed two acquisitions in the first half of 2016, we continue to seek out opportunities that will expand the breadth of our service offerings and our geographic reach. This is supported by a healthy balance sheet, which positions us well to continue to capitalize on both organic and acquisition growth opportunities and return capital to our shareholders."

Revenues for the first six months of 2016 totaled \$3.68 billion, an increase of 13.5% compared to \$3.24 billion for the first six months of 2015. Net income from continuing operations attributable to EMCOR for the first six months of 2016 was \$90.9 million, or \$1.48 per diluted share, compared to \$80.2 million, or \$1.26 per diluted share, for the first six months of 2015. Included in net income from continuing operations attributable to EMCOR for the first six months of 2016 were transaction expenses of \$2.3 million after tax, or \$0.04 per diluted share, related to the acquisition of Ardent. Excluding these transaction expenses, non-GAAP net income from continuing operations attributable to EMCOR in the first six months of 2016 was \$93.2 million, or \$1.52 per diluted share.

Operating income for the first six months of 2016 was \$147.9 million, or 4.0% of revenues, compared to \$133.0 million, or 4.1% of revenues, in the first six months of 2015. Included in operating income for the first six months of 2016 were pre-tax transaction expenses of \$3.8 million related to the acquisition of Ardent. Excluding these transaction expenses, non-GAAP operating income in the first six months of 2016 was \$151.7 million, or 4.1% of revenues. SG&A totaled \$349.2 million, or 9.5% of revenues, compared to \$323.0 million, or 10.0% of revenues, in the first six months of 2015.

Based on the expected contributions from recent acquisitions, the current size and mix of backlog and assuming continued improvement in market conditions, EMCOR now expects full year 2016 revenues to be approximately \$7.4 billion, an increase from the previous estimate of \$7.2 billion, and full year 2016 diluted earnings per share from continuing operations, excluding transaction expenses related to the Ardent acquisition, to now be in the range of \$2.90 to \$3.10, up from a previous range of \$2.75 to \$3.00.

Please see the attached tables for a reconciliation of non-GAAP operating income, non-GAAP net income from continuing operations attributable to EMCOR and non-GAAP diluted earnings per share from continuing operations to the comparable GAAP figures.



### **EMCOR Reports Second Quarter Results**

EMCOR Group, Inc. is a Fortune 500 leader in mechanical and electrical construction services, industrial and energy infrastructure and building services. This press release and other press releases may be viewed at the Company's website at <u>www.emcorgroup.com</u>.

EMCOR Group's second quarter conference call will be available live via internet broadcast today, Thursday, July 28, at 10:30 AM Eastern Daylight Time. The live call may be accessed through the Company's website at <u>www.emcorgroup.com</u>.

This release may contain certain forward-looking statements within the meaning of the Private Securities Reform Act of 1995. Any such comments are based upon information available to EMCOR management and its perception thereof, as of this date, and EMCOR assumes no obligation to update any such forward-looking statements. These forward-looking statements may include statements regarding market opportunities, market share growth, gross profit, backlog mix, projects with varying profit margins, and selling, general and administrative expenses. These forwardlooking statements involve risks and uncertainties that could cause actual results to differ materially from the forwardlooking statements. Accordingly these statements are no guarantee of future performance. Such risk and uncertainties include, but are not limited to, adverse effects of general economic conditions, changes in the political environment, changes in the specific markets for EMCOR's services, adverse business conditions, availability of adequate levels of surety bonding, increased competition, unfavorable labor productivity and mix of business. Certain of the risks and factors associated with EMCOR's business are also discussed in the Company's 2015 Form 10-K and in other reports filed from time to time with the Securities and Exchange Commission. All these risks and factors should be taken into account in evaluating any forward-looking statements.



#### EMCOR GROUP, INC. FINANCIAL HIGHLIGHTS

(In thousands, except share and per share information)

(Unaudited)

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

	For the three months ended June 30,			For the six months ended June 30,			
		2016		2015	2016		2015
Revenues	\$	1,933,416	\$	1,652,585	\$ 3,678,386	\$	3,241,772
Cost of sales		1,658,675		1,413,058	3,180,537		2,785,316
Gross profit		274,741		239,527	497,849		456,456
Selling, general and administrative expenses		181,811		161,391	349,213		322,982
Restructuring expenses		641		433	 732		441
Operating income		92,289		77,703	147,904		133,033
Interest expense		(3,118)		(2,208)	(5,494)		(4,424)
Interest income		192		182	357		358
Income from continuing operations before income taxes		89,363	_	75,677	142,767		128,967
Income tax provision		32,911		28,727	51,880		48,952
Income from continuing operations		56,452		46,950	90,887		80,015
Loss from discontinued operation, net of income taxes		(1,097)		(114)	(1,178)		(469)
Net income including noncontrolling interests		55,355	_	46,836	89,709		79,546
Less: Net loss attributable to noncontrolling interests		25		13	19		152
Net income attributable to EMCOR Group, Inc.	\$	55,380	\$	46,849	\$ 89,728	\$	79,698
Basic earnings (loss) per common share:							
From continuing operations	\$	0.93	\$	0.75	\$ 1.49	\$	1.27
From discontinued operation	\$	(0.02)	\$	(0.00)	\$ (0.02)	\$	(0.01)
Diluted earnings (loss) per common share:							
From continuing operations	\$	0.92	\$	0.74	\$ 1.48	\$	1.26
From discontinued operation	\$	(0.02)	\$	(0.00)	\$ (0.02)	\$	(0.01)
Weighted average shares of common stock outstanding:							
Basic		60,808,502		62,809,699	60,854,781		62,932,295
Diluted		61,204,221		63,330,253	61,276,278		63,468,622
Dividends declared per common share	\$	0.08	\$	0.08	\$ 0.16	\$	0.16



## EMCOR GROUP, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

ASSETS     Current assets:       Cash and cash equivalents     \$ 443,019     \$ 486,831       Accounts receivable, net     1,448,323     1,359,862       Costs and estimated earnings in excess of billings on uncompleted contracts     139,906     117,734       Inventories     41,946     37,545       Prepaid expenses and other     68,714     64,140       Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     128,376     122,016       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     3,800,366     § 3,800,366     § 3,542,657       LABLITES AND EQUITY     2     30,164     § 3,800,366     § 3,542,657       Current maturities of long-term debt and capital lease obligations     \$ 17,354     § 17,541     § 429,255       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,255       Other assets     208,811     208,811     208,811     208,811		June 30, 2016 (Unaudited)		December 31, 2015	
Cash and cash equivalents     \$     443,019     \$     486,831       Accounts receivable, net     1,448,323     1,359,862       Costs and estimated earnings in excess of billings on uncompleted contracts     139,906     117,734       Inventories     41,946     37,545       Prepaid expenses and other     68,714     64,140       Otal current assets     7,668     8,359       Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     32,352     30,164       Current liabilities:     17,354     \$ 17,354       Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,551       Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     2268,031       Other accrued expenses and liabilities     1,932,661     1,412,421 <t< th=""><th>ASSETS</th><th></th><th></th><th></th><th>-</th></t<>	ASSETS				-
Accounts receivable, net     1,449,323     1,359,862       Costs and estimated earnings in excess of billings on uncompleted contracts     139,906     117,734       Inventories     41,946     37,545       Prepaid expenses and other     68,714     64,140       Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     28,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     3,3800,366     \$ 3,542,657       LIABILITIES AND EQUITY     2     2       Current liabilities:     117,554     \$ 17,554       Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     190,816     209,361       Total current liabilities     1	Current assets:				
Costs and estimated earnings in excess of billings on uncompleted contracts     139,906     117,734       Inventories     41,946     37,545       Prepaid expenses and other     68,714     64,140       Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     \$ 3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY     2     2       Current liabilities:     2     450,646     488,251       Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,541       Accounts payable     450,646     488,251     5       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     288,710     268,033     268,710     268,033       Other accrued expenses and liabilities	Cash and cash equivalents	\$	443,019	\$ 486,831	I
Inventories     41,946     37,545       Prepaid expenses and other     68,714     64,140       Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     3,360,366     \$ 3,542,657       LIABILITIES AND EQUITY     Urrent liabilities:     Integration of the second	Accounts receivable, net		1,448,323	1,359,862	2
Prepaid expenses and other     68,714     64,140       Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     \$ 3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY     Current itabilities:     V       Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,551       Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     -       Long-term obligations     281,841     297,559       Other long-term obligations     281,365     352,621       Tot	Costs and estimated earnings in excess of billings on uncompleted contracts		139,906	117,734	ł
Total current assets     2,141,908     2,066,112       Investments, notes and other long-term receivables     7,668     8,359       Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     \$ 3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY     Current liabilities:	Inventories		41,946	37,545	5
Investments, notes and other long-term receivables7,6688,359Property, plant & equipment, net128,376122,018Goodwill979,339843,170Identifiable intangible assets, net510,723472,834Other assets32,35230,164Total assets32,35230,164Total assets3,800,366\$ 3,542,657LIABILITIES AND EQUITYCurrent liabilities:Current maturities of long-term debt and capital lease obligations\$ 17,354\$ 17,551Accounts payable450,646488,251Billings in excess of costs and estimated earnings on uncompleted contracts465,135429,235Accrued payroll and benefits268,710220,000-Total current liabilities1,392,6611,142,421Borrowings under revolving credit facility220,000-Long-term debt and capital lease obligations381,365352,621Other long-term obligations381,365352,621Total liabilities2,63,8672,062,601Equity:1,535,2231,476,711Noncontrolling interests1,2763,345Total equity1,536,4991,480,056	Prepaid expenses and other		68,714	64,140	)
Property, plant & equipment, net     128,376     122,018       Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY         Current liabilities:      17,554       Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,551       Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     -       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:	Total current assets		2,141,908	2,066,112	2
Goodwill     979,339     843,170       Identifiable intangible assets, net     510,723     472,834       Other assets     32,352     30,164       Total assets     \$ 3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY     Image: Control of the second	Investments, notes and other long-term receivables		7,668	8,359	)
Identifiable intangible assets, net510,723472,834Other assets32,35230,164Total assets\$3,800,366\$3,542,657LIABILITIES AND EQUITYCurrent liabilities:Current maturities of long-term debt and capital lease obligations\$17,354\$17,541Accounts payable450,646488,251Billings in excess of costs and estimated earnings on uncompleted contracts465,135429,235Accrued payroll and benefits268,710268,033Other accrued expenses and liabilities1,90,816209,361Total current liabilities1,392,6611,412,421Borrowings under revolving credit facility220,000Long-term debt and capital lease obligations289,841297,559Other long-term obligations289,841297,559Other long-term obligations2,263,8672,062,601Equity:1,535,2231,476,711Noncontrolling interests1,2763,345Total equity1,536,4991,480,056	Property, plant & equipment, net		128,376	122,018	3
Other assets32,35230,164Total assets\$3,800,366\$3,542,657LIABILITIES AND EQUITYCurrent liabilities17,354\$17,541Accounts payable450,646488,251Billings in excess of costs and estimated earnings on uncompleted contracts465,135429,235Accrued payroll and benefits268,710268,033Other accrued expenses and liabilities190,816209,361Total current liabilities1,392,6611,412,421Borrowings under revolving credit facility220,000Long-term debt and capital lease obligations289,841297,559Other long-term obligations361,365352,621Total liabilities2,263,8672,062,601Equity:1,535,2231,476,711Noncontrolling interests1,2763,345Total equity1,536,4991,480,056	Goodwill		979,339	843,170	)
Total assets     \$ 3,800,366     \$ 3,542,657       LIABILITIES AND EQUITY     Current liabilities:     Current liabilities:     Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,541       Accounts payable     450,646     488,251     429,235       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     -       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     289,841     297,559       Other long-term obligations     289,861     2,263,867       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Identifiable intangible assets, net		510,723	472,834	ł
LIABILITIES AND EQUITYCurrent liabilities:Current maturities of long-term debt and capital lease obligations\$ 17,354 \$ 17,541Accounts payable450,646488,251Billings in excess of costs and estimated earnings on uncompleted contracts465,135429,235Accrued payroll and benefits268,710268,033Other accrued expenses and liabilities190,816209,361Total current liabilities1,392,6611,412,421Borrowings under revolving credit facility220,000Long-term debt and capital lease obligations289,841297,559Other long-term obligations361,365352,621Total liabilities2,263,8672,062,601Equity:1,535,2231,476,711Noncontrolling interests1,2763,345Total equity1,536,4991,480,056	Other assets		32,352	30,164	ł
Current liabilities:     Current maturities of long-term debt and capital lease obligations     17,354     17,541       Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000        Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Total assets	\$	3,800,366	\$ 3,542,657	7
Current maturities of long-term debt and capital lease obligations     \$ 17,354     \$ 17,541       Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000        Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	LIABILITIES AND EQUITY				
Accounts payable     450,646     488,251       Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     —       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:	Current liabilities:				
Billings in excess of costs and estimated earnings on uncompleted contracts     465,135     429,235       Accrued payroll and benefits     268,710     268,033       Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     —       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:	Current maturities of long-term debt and capital lease obligations	\$	17,354	\$ 17,541	I
Accrued payroll and benefits   268,710   268,033     Other accrued expenses and liabilities   190,816   209,361     Total current liabilities   1,392,661   1,412,421     Borrowings under revolving credit facility   220,000   —     Long-term debt and capital lease obligations   289,841   297,559     Other long-term obligations   361,365   352,621     Total liabilities   2,263,867   2,062,601     Equity:	Accounts payable		450,646	488,251	I
Other accrued expenses and liabilities     190,816     209,361       Total current liabilities     1,392,661     1,412,421       Borrowings under revolving credit facility     220,000     —       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:	Billings in excess of costs and estimated earnings on uncompleted contracts		465,135	429,235	5
Total current liabilities   1,392,661   1,412,421     Borrowings under revolving credit facility   220,000   —     Long-term debt and capital lease obligations   289,841   297,559     Other long-term obligations   361,365   352,621     Total liabilities   2,263,867   2,062,601     Equity:	Accrued payroll and benefits		268,710	268,033	3
Borrowings under revolving credit facility     220,000     —       Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Other accrued expenses and liabilities		190,816	209,361	
Long-term debt and capital lease obligations     289,841     297,559       Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Total current liabilities		1,392,661	1,412,421	
Other long-term obligations     361,365     352,621       Total liabilities     2,263,867     2,062,601       Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Borrowings under revolving credit facility		220,000		-
Total liabilities     2,263,867     2,062,601       Equity:	Long-term debt and capital lease obligations		289,841	297,559	)
Equity:     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Other long-term obligations		361,365	352,621	I
Total EMCOR Group, Inc. stockholders' equity     1,535,223     1,476,711       Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Total liabilities		2,263,867	2,062,601	
Noncontrolling interests     1,276     3,345       Total equity     1,536,499     1,480,056	Equity:		_		
Total equity 1,536,499 1,480,056	Total EMCOR Group, Inc. stockholders' equity		1,535,223	1,476,711	
· · · · · · · · · · · · · · · · · · ·	Noncontrolling interests		1,276	3,345	5
Total liabilities and equity     \$ 3,800,366     \$ 3,542,657	Total equity		1,536,499	1,480,056	3
	Total liabilities and equity	\$	3,800,366	\$ 3,542,657	7



## EMCOR GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Six Months Ended June 30, 2016 and 2015

(In thousands) (Unaudited)

Cash flows - operating activities:Image: control of the sector of the secto		2016	2015
Depreciation and amortization19,26517,942Amortization of identifiable intangible assets20,01118,951Provision for doubtful accounts4,4784,777Deferred income taxes1,7341,406Excess tax benefits from share-based compensation(1,618)(1,038)Equity income from unconsolidated entities(160)(1,034)Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:47,785(6,066)Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment(18,950)(15,793)Net cash used in investing activities:(250,324)(14,400)Cash flows - financing activities:(220,000)-Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments of satisfy minimum tax withholding(4,111)(3,790)Issuence of common stock curder employee stock purchase plan2,3832,051	Cash flows - operating activities:		
Amortization of identifiable intangible assets20,01118,851Provision for doubtful accounts4,478477Deferred income taxes1,7341,408Excess tax benefits from share-based compensation(1,818)(1,038)Equity income from unconsolidated entities(160)(1,034)Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:(232,283)(1,176)Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment(18,950)(15,793)Net cash used in investing activities:(250,324)(14,400)Cash flows - financing activities:(21,448)(10,544)Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of long-term debt(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Exerces tax benefits from share-based compensation-1,038Net cash provided by (used in j financing activities162,986(50,776)Effect of exchange rate changes	Net income including noncontrolling interests	\$ 89,709 \$	79,546
Provision for doubtful accounts     4,478     477       Deferred income taxes     1,734     1,406       Excess tax benefits from share-based compensation     (1,818)     (1,038)       Equity income from unconsolidated entities     (160)     (1,034)       Other non-cash items     5,565     5,237       Distributions from unconsolidated entities     863     3,316       Changes in operating assets and liabilities, excluding the effect of businesses acquired     (91,862)     (130,869)       Net cash provided by (used in) operating activities     47,785     (6,066)       Cash flows - investing activities:     909     2,569       Purchase of property, plant and equipment     909     2,569       Purchase of property, plant and equipment     (18,950)     (15,793)       Net cash used in investing activities:     (250,324)     (14,400)       Cash flows - financing activities:     909     2,569       Purchase of long-term debt     (8,756)     (8,758)       Repayments of long-term debt     (8,756)     (8,758)       Repayments of capital lease obligations     (816)     (1,330)       Dividends paid to stockholders	Depreciation and amortization	19,265	17,942
Deferred income taxes1,7341,406Excess tax benefits from share-based compensation(1,818)(1,038)Equity income from unconsolidated entities(160)(1,034)Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:47,785(6,066)Paments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities(220,000)-Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(16)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from service of stock options1441,368Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050) <td>Amortization of identifiable intangible assets</td> <td>20,011</td> <td>18,951</td>	Amortization of identifiable intangible assets	20,011	18,951
Excess tax benefits from share-based compensation(1,818)(1,038)Equity income from unconsolidated entities(160)(1,034)Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:7(80,066)Cash flows - investing activities:9092,569Purchase of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities:(250,324)(14,400)Cash flows - financing activities:(816)(1,330)Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities </td <td>Provision for doubtful accounts</td> <td>4,478</td> <td>477</td>	Provision for doubtful accounts	4,478	477
Equity income from unconsolidated entities(160)(1,034)Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(66,066)Cash flows - investing activities:47,785(60,066)Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:220,000-Proceeds from revolving credit facility220,000-Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repayments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-(10,386Net cash provided by (used in) financing activities(4,259)35Decrease in cash and cash equivalents(4,3812)(71,207)Cash and cash equivalents at beginning of year486,831432,056 <td>Deferred income taxes</td> <td>1,734</td> <td>1,406</td>	Deferred income taxes	1,734	1,406
Other non-cash items5,5655,237Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(60,066)Cash flows - investing activities:47,785(60,066)Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities:220,000-Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities(42,59)355Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056 <td>Excess tax benefits from share-based compensation</td> <td>(1,818)</td> <td>(1,038)</td>	Excess tax benefits from share-based compensation	(1,818)	(1,038)
Distributions from unconsolidated entities8633,316Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:47,785(6,066)Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:220,000Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of conting etotivities:(9,734)(10,054)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Payments for contingent consideration arrangements1,038Net cash provided by (used in) financing activities(2,2986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Equity income from unconsolidated entities	(160)	(1,034)
Changes in operating assets and liabilities, excluding the effect of businesses acquired(91,862)(130,869)Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:(250,324)(14,400)Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of ong-term debt(81,766)(8,758)Repayments of sockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents(43,812)(71,207)Cash and cash e	Other non-cash items	5,565	5,237
Net cash provided by (used in) operating activities47,785(6,066)Cash flows - investing activities:Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:(250,324)(14,400)Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Distributions from unconsolidated entities	863	3,316
Cash flows - investing activities:Payments for acquisitions of businesses, net of cash acquired(232,283)Proceeds from sale of property, plant and equipment909Purchase of property, plant and equipment(18,950)Net cash used in investing activities(250,324)Proceeds from revolving credit facility220,000Cash flows - financing activities:(8,756)Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)Repayments of capital lease obligations(816)Dividends paid to stockholders(9,734)(10,654)(34,074)Repurchase of common stock(34,074)Proceeds from exercise of stock options1441,368Payments for contingent consideration arrangements–(2,050)(9,750)Issuance of common stock under employee stock purchase plan2,383Payments for contingent consideration arrangements–(2,050)(9,750)Excess tax benefits from share-based compensation–-1,038Net cash provided by (used in) financing activities162,986Effect of exchange rate changes on cash and cash equivalents(43,812)Cash and cash equivalents at beginning of year486,831	Changes in operating assets and liabilities, excluding the effect of businesses acquired	(91,862)	(130,869)
Payments for acquisitions of businesses, net of cash acquired(232,283)(1,176)Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:220,000Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Net cash provided by (used in) operating activities	 47,785	(6,066)
Proceeds from sale of property, plant and equipment9092,569Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:220,000Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,3812)(71,207)Cash and cash equivalents(43,812)(71,207)Cash and cash equivalents486,831432,056	Cash flows - investing activities:		
Purchase of property, plant and equipment(18,950)(15,793)Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:Proceeds from revolving credit facility220,000-Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Payments for acquisitions of businesses, net of cash acquired	(232,283)	(1,176)
Net cash used in investing activities(250,324)(14,400)Cash flows - financing activities:-Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities(42,59)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Proceeds from sale of property, plant and equipment	909	2,569
Cash flows - financing activities:Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)Repayments of capital lease obligations(816)Dividends paid to stockholders(9,734)Repurchase of common stock(34,074)Repurchase of common stock(34,074)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)Issuance of common stock under employee stock purchase plan2,383Payments for contingent consideration arrangements—(403)(2,050)Distributions to noncontrolling interests(2,050)Excess tax benefits from share-based compensation—162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,3812)Cash and cash equivalents at beginning of year486,831432,056	Purchase of property, plant and equipment	(18,950)	(15,793)
Proceeds from revolving credit facility220,000Repayments of long-term debt(8,756)Repayments of capital lease obligations(816)Dividends paid to stockholders(9,734)Repurchase of common stock(34,074)Proceeds from exercise of stock options144Proceeds from exercise of stock options144Payments to satisfy minimum tax withholding(4,111)Issuance of common stock under employee stock purchase plan2,383Payments for contingent consideration arrangements-Payments for contingent consideration arrangements-Istributions to noncontrolling interests(2,050)Excess tax benefits from share-based compensation-1,038162,986Effect of exchange rate changes on cash and cash equivalents(43,812)Cash and cash equivalents at beginning of year486,831486,831432,056	Net cash used in investing activities	(250,324)	(14,400)
Repayments of long-term debt(8,756)(8,758)Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,3812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Cash flows - financing activities:	 	
Repayments of capital lease obligations(816)(1,330)Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Proceeds from revolving credit facility	220,000	—
Dividends paid to stockholders(9,734)(10,054)Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Repayments of long-term debt	(8,756)	(8,758)
Repurchase of common stock(34,074)(21,148)Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements—(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation—1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Repayments of capital lease obligations	(816)	(1,330)
Proceeds from exercise of stock options1441,368Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Dividends paid to stockholders	(9,734)	(10,054)
Payments to satisfy minimum tax withholding(4,111)(3,790)Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements-(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation-1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Repurchase of common stock	(34,074)	(21,148)
Issuance of common stock under employee stock purchase plan2,3832,051Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Proceeds from exercise of stock options	144	1,368
Payments for contingent consideration arrangements(403)Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Payments to satisfy minimum tax withholding	(4,111)	(3,790)
Distributions to noncontrolling interests(2,050)(9,750)Excess tax benefits from share-based compensation—1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Issuance of common stock under employee stock purchase plan	2,383	2,051
Excess tax benefits from share-based compensation—1,038Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Payments for contingent consideration arrangements	—	(403)
Net cash provided by (used in) financing activities162,986(50,776)Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Distributions to noncontrolling interests	(2,050)	(9,750)
Effect of exchange rate changes on cash and cash equivalents(4,259)35Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Excess tax benefits from share-based compensation	—	1,038
Decrease in cash and cash equivalents(43,812)(71,207)Cash and cash equivalents at beginning of year486,831432,056	Net cash provided by (used in) financing activities	 162,986	(50,776)
Cash and cash equivalents at beginning of year486,831432,056	Effect of exchange rate changes on cash and cash equivalents	(4,259)	35
· · · · · · · · · · · · · · · · · · ·	Decrease in cash and cash equivalents	(43,812)	(71,207)
Cash and cash equivalents at end of period\$ 443,019\$ 360,849	Cash and cash equivalents at beginning of year	486,831	432,056
	Cash and cash equivalents at end of period	\$ 443,019 \$	360,849



## EMCOR GROUP, INC. SEGMENT INFORMATION (In thousands) (Unaudited)

	I	For the three months ende June 30,			
		2016	2015		
Revenues from unrelated entities:					
United States electrical construction and facilities services	\$	420,632 \$	346,202		
United States mechanical construction and facilities services		629,895	554,003		
United States building services		458,797	435,627		
United States industrial services		333,508	225,168		
Total United States operations		1,842,832	1,561,000		
United Kingdom building services		90,584	91,585		
Total worldwide operations	\$	1,933,416 \$	1,652,585		

For the six months ended June 30,				
2016			2015	
	_			
\$	768,921	\$	665,196	
	1,241,785		1,065,029	
	898,448		875,119	
	591,012		457,893	
	3,500,166		3,063,237	
	178,220		178,535	
\$	3,678,386	\$	3,241,772	
	\$	2016 \$ 768,921 1,241,785 898,448 591,012 3,500,166 178,220	June 30, 2016 \$ 768,921 \$ 1,241,785 898,448 591,012 3,500,166	



## EMCOR GROUP, INC. SEGMENT INFORMATION (In thousands) (Unaudited)

	For the three months endeo June 30,					
		2016		2015		
Operating income (loss):						
United States electrical construction and facilities services	\$	23,011	\$	25,277		
United States mechanical construction and facilities services		38,180		32,364		
United States building services		18,291		17,939		
United States industrial services		33,148		17,415		
Total United States operations		112,630		92,995		
United Kingdom building services		3,258		2,834		
Corporate administration		(22,958)		(17,693)		
Restructuring expenses		(641)		(433)		
Total worldwide operations		92,289		77,703		
Other corporate items:						
Interest expense		(3,118)		(2,208)		
Interest income		192		182		
Income from continuing operations before income taxes	\$	89,363	\$	75,677		

	For the six mont June 30	
	 2016	2015
Operating income (loss):	 	
United States electrical construction and facilities services	\$ 39,718 \$	41,951
United States mechanical construction and facilities services	62,057	53,265
United States building services	32,193	38,917
United States industrial services	52,014	30,248
Total United States operations	185,982	164,381
United Kingdom building services	6,569	5,212
Corporate administration	(43,915)	(36,119)
Restructuring expenses	(732)	(441)
Total worldwide operations	147,904	133,033
Other corporate items:		
Interest expense	(5,494)	(4,424)
Interest income	357	358
Income from continuing operations before income taxes	\$ 142,767 \$	128,967



#### EMCOR GROUP, INC. RECONCILIATION OF 2016 AND 2015 OPERATING INCOME (In thousands) (Unaudited)

In our press release, we provide actual 2016 and 2015 second quarter June 30, 2016 and 2015 operating income. The following table provides a reconciliation between 2016 and 2015 operating income based on non-GAAP measures to the most direct comparable GAAP measures.

	For the three months ended June 30,			For the six months ended June 30,			
		2016		2015	 2016		2015
GAAP operating income	\$	92,289	\$	77,703	\$ 147,904	\$	133,033
Transaction expenses related to the acquisition of Ardent		2,757		_	3,838		_
Non-GAAP operating income, excluding Ardent transaction expenses	\$	95,046	\$	77,703	\$ 151,742	\$	133,033



#### EMCOR GROUP, INC. RECONCILIATION OF 2016 AND 2015 NET INCOME (In thousands) (Unaudited)

In our press release, we provide actual 2016 and 2015 second quarter June 30, 2016 and 2015 net income from continuing operations attributable to EMCOR Group, Inc. The following table provides a reconciliation between 2016 and 2015 net income from continuing operations attributable to EMCOR Group, Inc. based on non-GAAP measures to the most direct comparable GAAP measures.

	For the three months ended June 30,			For the six months ended June 30,			
		2016		2015	2016		2015
GAAP net income from continuing operations attributable to EMCOR Group, Inc. <sup>(1)</sup>	\$	56,477	\$	46,963	\$ 90,906	\$	80,167
Transaction expenses related to the acquisition of Ardent <sup>(2)</sup>		1,672		_	2,328		_
Non-GAAP net income from continuing operations attributable to EMCOR Group, Inc., excluding Ardent transaction expenses	\$	58,149	\$	46,963	\$ 93,234	\$	80,167

(1) Amount is income from continuing operations less net loss attributable to noncontrolling interest.

(2) Amount is net of tax effect of \$1.1 million in the 2016 quarter and \$1.5 million in the 2016 six-month period.



#### EMCOR GROUP, INC. RECONCILIATION OF 2016 AND 2015 DILUTED EARNINGS PER SHARE FIGURES (Unaudited)

In our press release, we provide actual 2016 and 2015 second quarter June 30, 2016 and 2015 diluted earnings per common share from continuing operations. The following table provides a reconciliation between 2016 and 2015 diluted earnings per common share based on non-GAAP measures to the most direct comparable GAAP measures.

	For the three months ended June 30,			For the six months ended June 30,			
		2016		2015	 2016		2015
GAAP diluted earnings per common share from continuing operations	\$	0.92	\$	0.74	\$ 1.48	\$	1.26
Transaction expenses related to the acquisition of Ardent $^{(1)}$		0.03		_	0.04		_
Non-GAAP diluted earnings per common share from continuing operations, excluding Ardent transaction expenses	\$	0.95	\$	0.74	\$ 1.52	\$	1.26

(1) Amount is net of tax effect of \$1.1 million in the 2016 quarter and \$1.5 million in the 2016 six-month period.

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