

News Release

FOR: EMCOR GROUP, INC.

CONTACT: R. Kevin Matz Executive Vice President Shared Services (203) 849-7938

> FTI Consulting, Inc. Investors: Blake Mueller (718) 578-3706

## EMCOR GROUP, INC. REPORTS FOURTH QUARTER AND FULL-YEAR 2022 RESULTS

- Record Quarterly and Full-Year Revenues of \$2.95 billion and \$11.08 billion, respectively -

- Record Quarterly and Full-Year Diluted EPS of \$2.63 and \$8.10, respectively -
- Record Remaining Performance Obligations of \$7.46 billion, 33.2% Increase Year-over-Year -

- Announces 2023 Revenues and Diluted EPS Guidance of \$12.0B - \$12.5B and \$8.75 - \$9.50, respectively -

#### - Board Approves Increase in Quarterly Dividend to \$0.18 per share from \$0.15 per share -

NORWALK, CONNECTICUT, February 23, 2023 - EMCOR Group, Inc. (NYSE: EME) today reported results for the fourth quarter and year ended December 31, 2022.

For the fourth quarter of 2022, net income was \$126.3 million, or \$2.63 per diluted share, compared to \$101.7 million, or \$1.89 per diluted share, for the fourth quarter of 2021. Revenues for the fourth quarter of 2022 totaled \$2.95 billion, an increase of 11.7%, compared to \$2.64 billion for the fourth quarter of 2021.

Operating income for the fourth quarter of 2022 was \$177.2 million, or 6.0% of revenues, compared to \$143.0 million, or 5.4% of revenues, for the fourth quarter of 2021. Operating income included depreciation and amortization expense, inclusive of amortization of identifiable intangible assets, of \$28.0 million and \$28.2 million for the fourth quarter of 2022 and 2021, respectively.

Selling, general and administrative expenses for the fourth quarter of 2022 totaled \$277.6 million, or 9.4% of revenues, compared to \$260.0 million, or 9.8% of revenues, for the fourth quarter of 2021.

The Company's income tax rate for the fourth quarter of 2022 was 27.4%, compared to an income tax rate of 28.8% for the fourth quarter of 2021.

Remaining performance obligations as of December 31, 2022 were \$7.46 billion compared to \$5.60 billion as of December 31, 2021. Remaining performance obligations grew approximately \$1.86 billion year-over-year.



#### EMCOR Reports Fourth Quarter and Fiscal Year Results

Tony Guzzi, Chairman, President and Chief Executive Officer of EMCOR, commented, "The results that we reported today were exceptional, setting a record for quarterly and full year revenues, operating income, and EPS, despite a challenging operating environment. As we look forward, we expect demand for our services to continue to be strong with remaining performance obligations increasing 33.2% year-over-year to a record of \$7.46 billion, underscoring the strength of our project pipeline."

Mr. Guzzi added, "Our U.S. Construction segments posted another guarter of strong results and an outstanding year overall, achieving combined record revenues in the fourth guarter. Notably, our U.S. Mechanical Construction segment had an exceptional year with 9.5% revenue growth, all of which was organic, and operating margins of 7.7% driven by strong execution on various semiconductor, data center, water and wastewater, and healthcare projects. Our utilization of BIM and continued enhancements in our prefabrication capabilities allowed us to deliver our services to customers in a safer and more efficient manner and helped counteract supply chain and inflationary challenges. Our U.S. Electrical Construction segment's performance strengthened through the year as expected, and we finished the year more in line with our historical performance and expectations. Our U.S. Building Services segment had another excellent year, driven by outstanding performance across the majority of our service lines including repair service, site-based services, building controls, and HVAC projects. Driving much of this work is the demand for improved energy efficiency as energy prices remain volatile and customers' desire to extend the life of their HVAC equipment due to both long equipment lead times and availability issues. In our U.S. Industrial Services segment, revenue grew 13.4% year-over-year all on an organic basis as we continued to experience a resumption in the demand for our services. Our U.K. Building Services segment continues to perform well delivering an operating margin of 6.3% for the year, despite substantial foreign exchange headwinds."

Revenues for the 2022 full-year period totaled \$11.08 billion, an increase of 11.8%, compared to \$9.90 billion for the 2021 full-year period. Net income for the 2022 full-year period was \$406.1 million, or \$8.10 per diluted share, compared to \$383.5 million, or \$7.06 per diluted share for the 2021 full-year period.

Operating income for the 2022 full-year period was \$564.9 million, or 5.1% of revenues, compared to \$530.8 million, or 5.4% of revenues, for the 2021 full-year period. Operating income included depreciation and amortization expense, inclusive of amortization of identifiable intangible assets, of \$108.6 million and \$112.4 million for the 2022 and 2021 full-year periods, respectively.

SG&A totaled \$1.04 billion, or 9.4% of revenues, for the 2022 full-year period, compared to \$970.9 million, or 9.8% of revenues, for the 2021 full-year period.

Based on expected project mix and our current visibility into the coming year, EMCOR expects full-year 2023 revenues to be between \$12.0 billion and \$12.5 billion and full-year 2023 diluted earnings per share in the range of \$8.75 to \$9.50.



#### EMCOR Reports Fourth Quarter and Fiscal Year Results

Mr. Guzzi concluded, "Our strong operating performance in 2022 was a clear indication of our team's ability to perform well in a challenging environment. We managed through the significant supply chain disruptions and inflationary pressures that negatively impacted us in 2022. Our field leaders' tenacity and nimbleness coupled with our employees' technical skill and flexibility drove our record performance. We expect to continue to build on the momentum that we have created over the last few years, with strong demand experienced across important end markets such as semiconductor, healthcare, biotech, pharma, data centers, and energy efficiency retrofits. Notably, our record remaining performance obligations provide us the visibility and confidence that we can achieve another successful year in 2023. Looking ahead, we will continue to execute our balanced capital allocation strategy, utilize our strong balance sheet to make organic investments, pursue strategic acquisition opportunities, and return cash to shareholders through dividends and repurchases."

#### **Dividend Increase**

The Company today announced that its Board of Directors has approved an increase to the Company's regular quarterly dividend to \$0.18 per share from \$0.15 per share. The Board expects to declare this cash dividend starting in the second quarter of 2023.

Mr. Guzzi said, "Increasing our dividend is a testament to our very successful fiscal year, our long-term confidence in our business and our solid financial position. We are excited about what the future holds for EMCOR and remain committed to creating long term value for our shareholders."

EMCOR Group, Inc. is a Fortune 500 leader in mechanical and electrical construction services, industrial and energy infrastructure and building services. This press release and other press releases may be viewed at the Company's website at <u>www.emcorgroup.com</u>. EMCOR routinely posts information that may be important to investors in the "Investor Relations" section of our website at <u>www.emcorgroup.com</u>. Investors and potential investors are encouraged to consult the EMCOR website regularly for important information about EMCOR.

EMCOR Group's fourth quarter conference call will be available live via internet broadcast today, Thursday, February 23, at 10:30 AM Eastern Standard Time. The live call may be accessed through the Company's website at <u>www.emcorgroup.com</u>.

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#### Forward Looking Statements:

This release contains certain forward-looking statements. Any such comments speak only as of February 23, 2023 and EMCOR assumes no obligation to update any such forward-looking statements, unless required by law. These forward-looking statements may include statements regarding anticipated future operating and financial performance, including financial guidance and projections underlying that guidance; the nature and impact of our remaining performance obligations; our ability to pursue acquisitions; our ability to return capital to shareholders; market opportunities; market growth prospects; and customer trends. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those anticipated (whether expressly or implied) by the forward-looking statements. Accordingly, these statements do not guarantee future performance or events. Applicable risks and uncertainties include, but are not limited to, adverse effects of general economic conditions; changes in interest rates; domestic and international political developments; changes in the specific markets for EMCOR's services; adverse business conditions, including labor market tightness, productivity challenges, the nature and extent of supply chain disruptions impacting availability and pricing of materials, and inflationary trends more generally, including fluctuations in energy costs; the impact of legislation and/or government regulations; the availability of adequate levels of surety bonding; increased competition; unfavorable developments in the mix of our business; and the continuing impact of the COVID-19 pandemic, including the nature, extent, and impact of future variant surges, as well as other health emergencies, and government orders and mandates related thereto, on our revenue and operations. Certain of the risk factors associated with EMCOR's business are also discussed in Part I, Item 1A "Risk Factors," of the Company's 2022 Form 10-K, and in other reports filed from time to time with the Securities and Exchange Commission and available at www.sec.gov and www.emcorgroup.com. Such risk factors should be taken into account in evaluating any forward-looking statements.

#### Non-GAAP Measures:

This release may include certain financial measures that were not prepared in accordance with U.S. generally accepted accounting principles (GAAP). Reconciliations of those non-GAAP financial measures to the most directly comparable GAAP financial measures are included in this release. The Company uses these non-GAAP measures as key performance indicators for the purpose of evaluating performance internally. We also believe that these non-GAAP measures provide investors with useful information with respect to our ongoing operations. Any non-GAAP financial measures presented are not, and should not be viewed as, substitutes for financial measures required by GAAP, have no standardized meaning prescribed by GAAP, and may not be comparable to the calculation of similar measures of other companies.



#### EMCOR GROUP, INC. FINANCIAL HIGHLIGHTS

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except share and per share information)

	(Unai	udite	ed)				
	For the quarters ended December 31,				For the years ended December 31,		
	2022		2021		2022		2021
Revenues	\$ 2,949,822	\$	2,640,193	\$	11,076,120	\$	9,903,580
Cost of sales	2,495,022		2,237,151		9,472,526		8,401,843
Gross profit	454,800		403,042		1,603,594		1,501,737
Selling, general and administrative expenses	277,618		260,025		1,038,717		970,937
Operating income	177,182		143,017		564,877		530,800
Net periodic pension (cost) income	1,023		887		4,311		3,625
Interest expense, net	 (4,204)		(1,157)		(10,438)		(5,122)
Income before income taxes	 174,001		142,747		558,750		529,303
Income tax provision	 47,701		41,079		152,628		145,602
Net income including noncontrolling interests	126,300		101,668		406,122		383,701
Net income attributable to noncontrolling interests	 			_			169
Net income attributable to EMCOR Group, Inc.	\$ 126,300	\$	101,668	\$	406,122	\$	383,532
		_					
Basic earnings per common share:	\$ 2.65	\$	1.90	\$	8.13	\$	7.09
Diluted earnings per common share:	\$ 2.63	\$	1.89	\$	8.10	\$	7.06
Weighted average shares of common stock outstanding:							
Basic	47,710,479		53,419,752		49,931,940		54,068,982
Diluted	47,936,737		53,724,800		50,136,262		54,347,534
Dividends declared per common share	\$ 0.15	\$	0.13	\$	0.54	\$	0.52



# EMCOR GROUP, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

	De	December 31, 2022		December 31, 2021	
ASSETS					
Current assets:					
Cash and cash equivalents	\$	456,439	\$	821,345	
Accounts receivable, net		2,567,371		2,204,519	
Contract assets		273,176		230,143	
Inventories		85,641		54,098	
Prepaid expenses and other		79,346		80,889	
Total current assets		3,461,973		3,390,994	
Property, plant & equipment, net		157,819		152,066	
Operating lease right-of-use assets		268,063		260,778	
Goodwill		919,151		890,268	
Identifiable intangible assets, net		593,975		589,365	
Other assets		123,626		157,975	
Total assets	\$	5,524,607	\$	5,441,446	
LIABILITIES AND EQUITY					
Current liabilities:					
Current maturities of long-term debt and finance lease liabilities	\$	15,567	\$	16,235	
Accounts payable		849,284		734,275	
Contract liabilities		1,098,263		788,134	
Accrued payroll and benefits		465,000		490,867	
Other accrued expenses and liabilities		258,190		274,406	
Operating lease liabilities, current		67,218		57,814	
Total current liabilities		2,753,522		2,361,731	
Long-term debt and finance lease liabilities		231,625		245,450	
Operating lease liabilities, long-term		220,764		220,836	
Other long-term obligations		344,405		360,340	
Total liabilities		3,550,316		3,188,357	
Equity:					
Total EMCOR Group, Inc. stockholders' equity		1,973,589		2,252,387	
Noncontrolling interests		702		702	
Total equity		1,974,291		2,253,089	
Total liabilities and equity	\$	5,524,607	\$	5,441,446	



## EMCOR GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2022 and 2021

(In thousands)

Cash flows - operating activities:\$ 406,122\$ 383,701Net income including noncontrolling interests\$ 406,122\$ 383,701Adjustments to reconcile net income to net cash provided by operating activities:\$ 47,29648,347Amortization of identifiable intangible assets61,31564,089Provision for credit losses5,1668,041Deferred income taxes10,4839,517Gain on sale or disposal of property, plant and equipment(6,393)(782)Non-cash share-based compensation expense12,12511,107Other reconciling items9253,156Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities497,933318,817Cash flows - investing activities:99,6560(118,239)Proceeds from sale or disposal of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(158,076)Distributions from unconsolidated entities—(153,076)Cash flows - financing activities:—(153,076)Cash flows - financing activities:(27,000)—Proceeds from revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of onde tash labilities(3,551)(4,189)Dividends paid to stockholders(7,539)(4,210)Repayments of common stock(660,609)(195,546)Repayments of onnon stock u		 2022		2021
Adjustments to reconcile net income to net cash provided by operating activities: 47,296 48,347   Depreciation and amortization 47,296 48,347   Amortization of identifiable intargible assets 61,315 64,089   Provision for credit losses 5,166 8,041   Deferred income taxes 10,483 9,517   Gain on sale or disposal of property, plant and equipment (6,393) (782)   Non-cash share-based compensation expense 12,125 11,107   Other reconciling items 925 3,156   Changes in operating assets and liabilities, excluding the effect of businesses acquired (39,106) (208,359)   Net cash provided by operating activities 497,933 318,817   Cash flows - investing activities: 92 7,145 2,754   Purchases of property, plant and equipment (49,289) (36,192)   Investments in and advances to unconsolidated entities — (198   Proceeds from revolving credit facility 270,000 —   Repayments of nancel gactivities: (10,800) (153,076)   Cash flows - financing activities (13,875) (13,875)   Proceeds from revolving credit facility	Cash flows - operating activities:			
Depreciation and amortization47,29648,347Amortization of identifiable intangible assets61,31564,089Provision for credit losses5,1668,041Deferred income taxes10,4839,517Gain on sale or disposal of property, plant and equipment(6,393)(782)Non-cash share-based compensation expense12,12511,107Other reconciling items9253,166Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities:497,933318,817Cash flows - investing activities:497,933318,817Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(116,900)Distributions from unconsolidated entities—(116,200)Cash flows - financing activities:—(116,3076)Cash flows - financing activities:—(113,675)Proceeds from revolving credit facility(270,000)—Repayments of long-term debt(113,675)(13,875)Repayments of long-term debt(27,187)(28,163)Dividends paid to stockholders(27,187)(28,163)Dividends paid to stockholders(5,534)(6,753)Dividends paid to stockholders(5,534)(6,758) <td></td> <td>\$ 406,122</td> <td>\$</td> <td>383,701</td>		\$ 406,122	\$	383,701
Amortization of identifiable intangible assets61,31564,089Provision for credit losses5,1668,041Deferred income taxes10,4839,517Gain on sale or disposal of property, plant and equipment(6,393)(782)Non-cash share-based compensation expense12,12511,107Other reconciling items9253,156Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities447,933318,817Cash flows - investing activities:Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(1995)Distributions from unconsolidated entities—11500Cash flows - financing activities:—196Proceeds from revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repayments of contingent consideration arrangements(5,534)(6,758)Dividends paid to stockholders(7,539)(4,210)Dividends paid to stockholders(7,1118)(245,456)Repayments of finance lease liabilities(7,539)(4,216) <t< td=""><td>Adjustments to reconcile net income to net cash provided by operating activities:</td><td></td><td></td><td></td></t<>	Adjustments to reconcile net income to net cash provided by operating activities:			
Provision for credit losses   5,166   8,041     Deferred income taxes   10,483   9,517     Gain on sale or disposal of property, plant and equipment   (6,393)   (782)     Non-cash share-based compensation expense   12,125   111,107     Other reconciling items   925   3,156     Changes in operating assets and liabilities, excluding the effect of businesses acquired   (39,106)   (208,359)     Net cash provided by operating activities:   497,933   318,817     Cash flows - investing activities:   97   947,933   318,817     Cash flows - investing activities:   99   925   (208,359)     Proceeds from sale or disposal of property, plant and equipment   7,145   2,754     Purchases of property, plant and equipment   (49,289)   (38,192)     Investments in and advances to unconsolidated entities   —   (1595)     Distributions from unconsolidated entities   —   (15,076)     Cash flows - financing activities:   Proceeds from revolving credit facility   (270,000)   —     Repayments of long-term debt   (13,875)   (13,875)   (13,875)	Depreciation and amortization	•		
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Gain on sale or disposal of property, plant and equipment(6,393)(782)Non-cash share-based compensation expense12,12511,107Other reconciling items9253,156Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities497,933318,817Cash flows - investing activities:497,933318,817Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—116Net cash used in investing activities—196Net cash used in investing activities—196Net cash used in investing activities:—196Proceeds from revolving credit facility(270,000)—Repayments of revolving credit facility(270,000)—Repayments of inance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(606,009)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43) <td>Provision for credit losses</td> <td>5,166</td> <td></td> <td>8,041</td>	Provision for credit losses	5,166		8,041
Non-cash share-based compensation expense12,12511,107Other reconciling items9253,156Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities497,933318,817Cash flows - investing activities:9253,156Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(15,95)Distributions from unconsolidated entities—196Net cash used in investing activities—196Net cash used in investing activities:—196Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equily awards(7,539)(4,210)Issuances of contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities—(43)Payments for contingent consideration arrangements(5,534)(6,758)Distributions to nonco	Deferred income taxes	10,483		9,517
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Changes in operating assets and liabilities, excluding the effect of businesses acquired(39,106)(208,359)Net cash provided by operating activities497,933318,817Cash flows - investing activities:9(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities-196Net cash used in investing activities-196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:-196Proceeds from revolving credit facility270,000-Repayments of roug-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests-(43)Net cash used in financing activities-(43)State active	Non-cash share-based compensation expense	12,125		11,107
Net cash provided by operating activities497,933318,817Cash flows - investing activities:98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(1595)Distributions from unconsolidated entities—196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:270,000—Proceeds from revolving credit facility270,000—Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingin interests—(43)Net cash used in financing activities—(43)Distributions to noncontrolling interests—(43)Net cash used in financing activities—(43)Distributions to noncontrolling interests—(43)Cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(365,500)(80,94)Decrease in cash, cash equivalents, and restricted cash<	Other reconciling items	925		3,156
Cash flows - investing activities:Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(1595)Distributions from unconsolidated entities—196Net cash used in investing activities—196Net cash used in investing activities:—196Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of long-term debt(13,875)(13,875)Repayments of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities—(43)Pacease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash(365,500)(80,994)	Changes in operating assets and liabilities, excluding the effect of businesses acquired	(39,106)		(208,359)
Payments for acquisitions of businesses, net of cash acquired(98,656)(118,239)Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(11,595)Distributions from unconsolidated entities—196Net cash used in investing activities—196Cash flows - financing activities—196Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of long-term debt(13,875)(14,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities—(43)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Net cash provided by operating activities	 497,933		318,817
Proceeds from sale or disposal of property, plant and equipment7,1452,754Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(1595)Distributions from unconsolidated entities—196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:—196Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of long-term debt(13,875)(13,875)Repayments of long-term debt(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash(362,562903,562	Cash flows - investing activities:			
Purchases of property, plant and equipment(49,289)(36,192)Investments in and advances to unconsolidated entities—(1,595)Distributions from unconsolidated entities—196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:——Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year <sup>(1)</sup> 822,568903,562	Payments for acquisitions of businesses, net of cash acquired	(98,656)		(118,239)
Investments in and advances to unconsolidated entities—(1,595)Distributions from unconsolidated entities—196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:——Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year <sup>(1)</sup> 822,568903,562	Proceeds from sale or disposal of property, plant and equipment	7,145		2,754
Distributions from unconsolidated entities—196Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:Proceeds from revolving credit facility270,000—Repayments of revolving credit facility(270,000)—Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash(365,500)(80,994)	Purchases of property, plant and equipment	(49,289)		(36,192)
Net cash used in investing activities(140,800)(153,076)Cash flows - financing activities:Proceeds from revolving credit facility270,000Repayments of revolving credit facility(270,000)Repayments of long-term debt(13,875)Repayments of finance lease liabilities(3,551)Obvidends paid to stockholders(27,187)Repurchases of common stock(660,609)Taxes paid related to net share settlements of equity awards(7,539)Issuances of common stock under employee stock purchase plan8,177Payments for contingent consideration arrangements(5,534)Distributions to noncontrolling interests—(43)(710,118)Certase in cash, cash equivalents, and restricted cash(12,515)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Investments in and advances to unconsolidated entities	_		(1,595)
Cash flows - financing activities:Proceeds from revolving credit facility270,000Repayments of revolving credit facility(270,000)Repayments of long-term debt(13,875)Repayments of finance lease liabilities(3,551)Repayments of finance lease liabilities(3,551)Dividends paid to stockholders(27,187)Repurchases of common stock(660,609)Taxes paid related to net share settlements of equity awards(7,539)Issuances of common stock under employee stock purchase plan8,177Payments for contingent consideration arrangements(5,534)Distributions to noncontrolling interests—Met cash used in financing activities(710,118)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)Decrease in cash, cash equivalents, and restricted cash(365,500)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Distributions from unconsolidated entities	—		196
Proceeds from revolving credit facility270,000Repayments of revolving credit facility(270,000)Repayments of long-term debt(13,875)Repayments of finance lease liabilities(3,551)Repayments of space(3,551)Repayments of common stock(27,187)Dividends paid to stockholders(27,187)Repurchases of common stock(660,609)Taxes paid related to net share settlements of equity awards(7,539)Issuances of common stock under employee stock purchase plan8,177Payments for contingent consideration arrangements(5,534)Distributions to noncontrolling interests—(43)(710,118) <b>Net cash used in financing activities</b> (710,118) <b>Effect of exchange rate changes on cash, cash equivalents, and restricted cash</b> (12,515) <b>Decrease in cash, cash equivalents, and restricted cash</b> (365,500) <b>Cash, cash equivalents, and restricted cash at beginning of year</b> (1)822,568903,562	Net cash used in investing activities	 (140,800)		(153,076)
Repayments of revolving credit facility(270,000)Repayments of long-term debt(13,875)Repayments of long-term debt(13,875)Repayments of finance lease liabilities(3,551)Oividends paid to stockholders(27,187)Dividends paid to stockholders(27,187)Repurchases of common stock(660,609)Taxes paid related to net share settlements of equity awards(7,539)Issuances of common stock under employee stock purchase plan8,177Payments for contingent consideration arrangements(5,534)Distributions to noncontrolling interests(710,118)Cash used in financing activities(710,118)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(365,500)Decrease in cash, cash equivalents, and restricted cash(365,500)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Cash flows - financing activities:			
Repayments of long-term debt(13,875)(13,875)Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Proceeds from revolving credit facility	270,000		—
Repayments of finance lease liabilities(3,551)(4,189)Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Repayments of revolving credit facility	(270,000)		—
Dividends paid to stockholders(27,187)(28,163)Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Repayments of long-term debt	(13,875)		(13,875)
Repurchases of common stock(660,609)(195,546)Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Repayments of finance lease liabilities	(3,551)		(4,189)
Taxes paid related to net share settlements of equity awards(7,539)(4,210)Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Dividends paid to stockholders	(27,187)		(28,163)
Issuances of common stock under employee stock purchase plan8,1777,328Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Repurchases of common stock	(660,609)		(195,546)
Payments for contingent consideration arrangements(5,534)(6,758)Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Taxes paid related to net share settlements of equity awards	(7,539)		(4,210)
Distributions to noncontrolling interests—(43)Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Issuances of common stock under employee stock purchase plan	8,177		7,328
Net cash used in financing activities(710,118)(245,456)Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Payments for contingent consideration arrangements	(5,534)		(6,758)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Distributions to noncontrolling interests	_		(43)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash(12,515)(1,279)Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Net cash used in financing activities	 (710,118)	-	
Decrease in cash, cash equivalents, and restricted cash(365,500)(80,994)Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562	Effect of exchange rate changes on cash, cash equivalents, and restricted cash	 (12,515)		
Cash, cash equivalents, and restricted cash at beginning of year (1)822,568903,562		(365,500)		
	· · · · · · · · · · · · · · · · · · ·			
	Cash, cash equivalents, and restricted cash at end of period <sup>(1)</sup>	\$ 457,068	\$	

(1) Includes \$0.6 million, \$1.2 million, and \$0.7 million of restricted cash classified as "Prepaid expenses and other" in the Consolidated Balance Sheets as of December 31, 2022, 2021, and 2020, respectively.



## EMCOR GROUP, INC. SEGMENT INFORMATION

(In thousands)

	(Unaudited)				
		For the quarters ended December 31,			
		2022	_	2021	
Revenues from unrelated entities:					
United States electrical construction and facilities services	\$	713,589	\$	547,418	
United States mechanical construction and facilities services		1,142,469		1,065,014	
United States building services		704,189		620,255	
United States industrial services		276,243		283,644	
Total United States operations		2,836,490		2,516,331	
United Kingdom building services		113,332		123,862	
Total operations	\$	2,949,822	\$	2,640,193	
		For the years ended December 31,			
		2022		2021	
Revenues from unrelated entities:					
United States electrical construction and facilities services	\$	2,433,114	\$	2,029,893	
United States mechanical construction and facilities services		4,326,674		3,952,586	
		, , -			
United States building services		2,720,487		2,424,743	
				2,424,743 986,407	
United States building services		2,720,487		, ,	
United States building services United States industrial services		2,720,487 1,118,767		986,407	



#### EMCOR GROUP, INC. SEGMENT INFORMATION (In thousands)

	(Unaudited)		
	For the quarters ended December 31,		
	2022 20		
Operating income (loss):			
United States electrical construction and facilities services	\$ 58,082	\$	41,807
United States mechanical construction and facilities services	105,723		93,723
United States building services	36,998		26,201
United States industrial services	1,463		3,997
Total United States operations	202,266		165,728
United Kingdom building services	4,466		4,958
Corporate administration	(29,550)		(27,669)
Total operations	177,182		143,017
Other items:			
Net periodic pension (cost) income	1,023		887
Interest expense, net	(4,204)		(1,157)
Income before income taxes	\$ 174,001	\$	142,747

	For the years ended December 31,		
	2022 202		
Operating income (loss):			
United States electrical construction and facilities services	\$ 148,728	\$	169,355
United States mechanical construction and facilities services	332,294		314,420
United States building services	144,670		122,724
United States industrial services	19,787		(1,666)
Total United States operations	 645,479		604,833
United Kingdom building services	29,838		27,998
Corporate administration	(110,440)		(102,031)
Total operations	564,877		530,800
Other items:			
Net periodic pension (cost) income	4,311		3,625
Interest expense, net	(10,438)		(5,122)
Income before income taxes	\$ 558,750	\$	529,303



### EMCOR GROUP, INC. RECONCILIATION OF ORGANIC REVENUE GROWTH

(In thousands, except for percentages) (Unaudited)

The following table provides a reconciliation between organic revenue growth, a non-GAAP measure, and total revenue growth for the quarter and year ended December 31, 2022.

	For the quarte December 3		For the ye December	year ended oer 31, 2022		
	\$	%	\$	%		
GAAP revenue growth	\$309,629	11.7 %	\$1,172,540	11.8 %		
Incremental revenues from acquisitions	(33,709)	(1.2)%	(149,729)	(1.5)%		
Organic revenue growth, a non-GAAP measure	\$275,920	10.5 %	\$1,022,811	10.3 %		

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